

**REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**JULY 11, 2008**

**ATTENDANCE**

**Present:** Chairman Warren L. Batts and Directors David A. Ansell, MD, MPH; Hon. Jerry Butler; David Carvalho; Quin R. Golden; Benn Greenspan, PhD, MPH, FACHE; Sister Sheila Lyne, RSM; Luis Munoz, MD, MPH; Heather E. O'Donnell, JD, LL.M.; and Jorge Ramirez (11)

**Absent:** Director Andrea L. Zopp (1)

**Also Present:** Sandra Ankebrant - Chief Operating Officer, Ambulatory and Community Health Network of Cook County; Victoria Bigelow - President, Suburban Primary Health Care Council; Johnny Brown - Chief Operating Officer, Stroger Hospital of Cook County; Matthew B. DeLeon - Secretary to the Board of Commissioners of Cook County; Patrick T. Driscoll, Jr. - Deputy State's Attorney, Chief, Civil Actions Bureau, Office of the State's Attorney; Donna Dunning - Chief Financial Officer of Cook County; Sylvia Edwards - Chief Operating Officer, Oak Forest Hospital of Cook County; David Fagus - Chief Operating Officer, Cermak Health Services; Maurice Lemon, MD, MPH - Medical Director, Stroger Hospital of Cook County; Stephen Martin, PhD, MPH - Chief Operating Officer, Cook County Department of Public Health; Elizabeth Reidy - Deputy Chief, Civil Actions Bureau, Office of the State's Attorney; Robert Simon, MD - Transitional Advisor for President Todd H. Stroger; David Small - Chief Operating Officer, Cook County Bureau of Health Services; Sidney Thomas - Chief Operating Officer, Provident Hospital of Cook County; Carmen Triche-Colvin - Cook County Purchasing Agent; Robert Weinstein, MD - Chief Operating Officer, The Ruth M. Rothstein CORE Center

**Ladies and Gentlemen:**

Your Board of Directors of the Cook County Health and Hospitals System met pursuant to notice on Friday, July 11, 2008 at the hour of 7:30 A.M. at 1900 West Polk Street, Second Floor, in Chicago, Illinois.

Your Board of Directors has considered the following items and upon adoption of this report, the recommendations follow.

Matthew B. DeLeon, Secretary to the Board of Commissioners of Cook County, called the roll of members and it was determined that a quorum was present.

Chairman Batts invited David Small, Chief Operating Officer of the Bureau of Health Services, to introduce the Chief Operating Officers of some of the components of the Bureau of Health Services.

Mr. Small introduced the following individuals:

Sandra Ankebrant - Chief Operating Officer, Ambulatory and Community Health Network of Cook County;  
Johnny Brown - Chief Operating Officer, Stroger Hospital of Cook County;  
Sylvia Edwards - Chief Operating Officer, Oak Forest Hospital of Cook County;  
Sidney Thomas - Chief Operating Officer, Provident Hospital of Cook County;  
Stephen Martin, PhD, MPH - Chief Operating Officer, Cook County Department of Public Health;  
Robert Weinstein, MD - Chief Operating Officer, The Ruth M. Rothstein CORE Center; and  
David Fagus - Chief Operating Officer, Cermak Health Services

Chairman Batts indicated that the draft System Board Rules had been distributed to the members, and reminded them that recommended changes should be submitted to the Chair and to Patrick Driscoll, Deputy State's Attorney and Chief of the Civil Actions Bureau of the Office of the State's Attorney, at the earliest opportunity so that they may be considered at the next meeting.

#### APPROVAL OF MINUTES

Approval of the minutes of the Inaugural Meeting of the Cook County Health and Hospitals System Board of Directors of Wednesday, June 18, 2008 at 9:30 A.M.

**Director Lyne, seconded by Director Ansell, moved to approve the minutes of the Inaugural Meeting of the Cook County Health and Hospitals System of Wednesday, June 18, 2008 at 9:30 A.M. THE MOTION CARRIED UNANIMOUSLY.**

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#### APPOINTMENTS TO THE SYSTEM BOARD COMMITTEES

Chairman Batts proposed that there should be a separate, standalone Audit Committee, as it has a great deal of its own work to do. He then announced the appointments to the System Board Committees, which are as follows:

##### Audit Committee

Chairman: Muñoz  
Members: Greenspan  
O'Donnell

##### Human Resources Committee

Chairman: Zopp  
Members: Carvalho  
Golden  
Lyne  
Ramirez

##### Finance Committee

Chairman: Carvalho  
Members: Golden  
Muñoz  
O'Donnell  
Ramirez

##### Quality and Compliance Committee

Chairman: Ansell  
Members: Butler  
Greenspan  
Muñoz

APPOINTMENTS TO  
THE SYSTEM BOARD COMMITTEES (continued)

As all members have indicated an interest in serving on the Strategic Planning Committee, Chairman Batts proposed that it be a committee of the whole, with a steering committee led by Director Greenspan and composed of the committee chairs. Each committee should determine what part of the preliminary information they should gather for the strategy. The strategy would not be finalized until a permanent Chief Executive Officer is in place.

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NEW BUSINESS

Motion to set the next meeting date of the Cook County Health and Hospitals System Board of Directors.

**Director Butler, seconded by Director O'Donnell, moved to set the next meeting of the Cook County Health and Hospitals System Board of Directors for Wednesday, July 23, 2008 at 7:30 A.M. THE MOTION CARRIED UNANIMOUSLY.**

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Discussion of miscellaneous System Board procedure issues, including, but not limited to, the following:

Requests for information from individual Directors and the public, and Directors' tours of System facilities.

Chairman Batts indicated that the Directors were invited to take a tour of Stroger Hospital after the meeting.

With regard to requests for public accessibility to the System Board and the administrative support needed by the Chairman and Directors, Chairman Batts stated that such communications should be directed through and support given by a System staff person dedicated for such needs.

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Financial report from the Chief Financial Officer of Cook County for the Cook County Health and Hospital System.

Donna Dunnings, Chief Financial Officer of Cook County, presented a brief overview of the state of Cook County and distributed to the members electronic copies of the Fiscal Year 2008 Budget for their information.

NEW BUSINESS (continued)

Ms. Dunnings pointed out that the Board had received copies of a report by Mr. Small to Cook County Commissioner Joseph Mario Moreno. In that report, Mr. Small detailed that there was a shortfall of \$41 million from the revenue that was projected as of the date that the budget was passed, February 29, 2008.

Ms. Dunnings informed the Board that expenditures are being tracked at the level budgeted with consistent review by the County Comptroller's office, the Budget Director and herself to make sure they are on target. Deviation from the target would bring Ms. Dunnings before the System Board to ask what action the Board would want taken.

In response to a question regarding expenditure tracking by Director Ansell, Ms. Dunnings stated that she could provide the Board with a trial balance which details expenditures on a monthly basis.

Director Greenspan inquired whether there was a 2007 audit report for the Health and Hospitals System.

Ms. Dunnings responded that the draft report was not expected to be received until August from Deloitte & Touche. She stated that when she receives it she will forward copies to the Board.

Director Greenspan asked if it was possible to receive any kind of closed financial statement prior to the August draft report.

Ms. Dunnings replied that she would be meeting with the auditors in the following week and she would compile it for him if he so requested.

Director Greenspan replied affirmatively.

Director O'Donnell asked whether the projected \$41 million shortfall was for the first quarter.

Ms. Dunnings replied that it is the projected shortfall for fiscal year end 2008.

Chairman Batts requested that Mr. Small review with the Board in detail the status of the System's budget as of the year-to-date and provide an update on projections for the rest of the fiscal year.

Mr. Small stated that it would be on the agenda for the next meeting of the Board.

While discussing payer mix deterioration, Director Ansell inquired into the effectiveness of patient enrollment into programs.

Mr. Small replied that he could provide a full analysis on the issue.

Director Ansell asked Mr. Small whether overtime costs were consistent compared to the budget.

NEW BUSINESS (continued)

Mr. Small replied that overall the Bureau's overtime costs are in line with the budget but are trending up, largely in part because of the number of vacant positions. He added that there are a total of three hundred positions posted, and a similar number of positions that need to be filled.

Director O'Donnell inquired further on the subject of the projected shortfall. She referenced a document previously submitted to the Board for their review, the Comptroller's Revenue Report dated March 31, 2008, in which the annual projection at four months into the fiscal year was significantly higher, at \$63 million.

Mr. Small stated that for the first four months of fiscal year 2008 the shortfall at that time was roughly \$21 million. There has been a decrease in the rate which is leading them to believe that the high end of the annual potential revenue shortfall may be in the \$40 million range, as opposed to \$60 million.

In response to inquiries regarding the previous year's shortfall with relation to the budget, Ms. Dunnings informed the Board that the revenue shortfall for fiscal year 2007 was \$74 million for the Bureau of Health. During the amendment process the budgeted revenue for fiscal year 2008 was adjusted by roughly \$40 million.

Director O'Donnell requested additional data on payer mix and census by facility over the past three years.

Mr. Small responded that he would look into it, as he was not familiar with what information existed in the past. He said that getting the information for 2007 and 2008 would not be a problem.

Director Muñoz asked Dr. Robert Simon, Transitional Advisor for President Todd H. Stroger, to share with the Board his thoughts on the state of the Bureau.

Dr. Simon responded that he believed consolidation opportunities existed, and increases should be made in some departments. He stated that he would produce a report for the Board by the second following meeting.

Director Carvalho suggested that the Board focus on expenditures and revenue and their trends, rather than on projections. Additionally, he believed that there needed to be a change in the mission or another mechanism to get people enrolled.

Chairman Batts asked Ms. Dunnings to share the 2009 Budget calendar with the Board.

Ms. Dunnings replied affirmatively, and added that they are in the process of developing the Fiscal Year 2009 Budget with departmental requests, other than the Bureau of Health, due July 15, 2008. It was the anticipation of the administration to present the budget to the Board of Commissioners by the end of September, with the hope of approving a budget by fiscal year end.

NEW BUSINESS (continued)

Mr. Small also responded that due to time constraints placed on the Board to develop a multi-year and strategic plan within 180 days, the 2008 Health budget would be the "placeholder" for fiscal year 2009, which could be revised after longer-term financing and budget decisions are made by the Systems Board and adopted by the County.

Chairman Batts asked Mr. Small when he would have a timetable for the multi-year plan for the Board's review.

Mr. Small replied that it depended upon whether the Board would adopt a multi-year financing plan before or as part of the strategic planning. He added that it would be helpful to have a process discussion on the issue.

Director Carvalho asked how the allocation of tax proceeds is determined.

Ms. Dunning responded that it is determined by the percentage of that operating unit for the overall County budget and any statutory requirements.

As to transition and transfer of resources from the County, Director Carvalho inquired whether the resources would shift to the system if the burden shifts to the system.

Elizabeth Reidy, Deputy Chief of the Civil Actions Bureau for the Office of the State's Attorney, responded that the existing ordinance, under the Transition section, provides for cooperation from the Office of the President and various services relating to budget, capital planning and procurement. It is anticipated that when the System Board is prepared to fully assume those duties, there would be a transfer of staffing and resources to the System if that is how the System operates.

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Chairman Batts then called a five minute break.

The Board resumed its deliberations after the break.

Discussion of the status of various components of the CCHHS, including, but not limited to, those related to finances and human resources.

Mr. Small provided the Board with a resume for Pitt Calkin, who will be filling the position of Interim Chief Financial Officer of the Bureau of Health Services. This is as a result of the arrangements discussed at the last meeting which resulted in a contract between the Bureau and MedAssets. Mr. Small briefly gave an overview of Mr. Calkin's experience and background, and mentioned his previous work with Maricopa County and Phoenix as they went through their governance changes. Mr. Small indicated that Mr. Calkin would be present for the next meeting of the Health and Hospitals System Board of Directors.

NEW BUSINESS (continued)

Mr. Small noted that the positions for Chief Financial Officer of Stroger Hospital and Corporate Compliance Officer for the Bureau of Health Services have been posted externally, and interviewing has already begun.

Mr. Small acknowledged that the Board is interested in receiving draft human resources and procurement policies and procedures. The Bureau is in the process of soliciting and gathering similar policies and procedures from major public healthcare organizations across the country to develop a working draft that will work for the System.

Chairman Batts agreed that these policies and procedures need to be finalized as soon as possible, along with the Board's Rules.

Director Ansell inquired whether all contracts come to the System Board at any dollar level.

Ms. Reidy responded that currently the System Board uses the Cook County Procurement Ordinance. As a result of recent changes, all typical contracts greater than \$100,000 and contracts for consulting and professional services greater than \$25,000 would come to the System Board. Additionally, contracts such as affiliation agreements that do not have a fiscal impact would also come to the System Board.

Director Ansell requested that the Finance Committee direct the administration to prepare a report for the Board which contains all contracts at any amount for their review.

Ms. Reidy stated that the System's contracts are currently being processed by the Cook County Purchasing Agent. The Office of the Purchasing Agent has a website, to which the public has full access to information on the bids and contracts.

Director Lyne questioned the timing of contract dates without regard to the fiscal year start and end dates.

Director Carvalho responded that the Board will for some time see items like those on the agenda. He explained that County's fiscal year starts on December 1, and because technically the County cannot commit money from a future fiscal year the contracts typically have a provision which states that the commitment of a future year is subject to future appropriations. He expects to address the topic of mid-year contract extensions and other topics related to purchasing process efficiencies in the Finance Committee.

Director O'Donnell stated that the Board should not only look at the current contracts but also should develop a review process to prevent cost overruns.

Director Greenspan stated that there was not enough information provided on some items.

Director Ansell stated that the presentation of items should be restructured to take in the larger picture.

NEW BUSINESS (continued)

Mr. Small commented that these issues would be addressed during the development of the policies and procedures. He stated that for this meeting, these items were presented as they would typically be for the County Board's consideration simply for ease of moving through, but the intention is to meet the System Board's needs for information that will allow them to make and form decisions.

**Director Butler, seconded by Director Ansell, moved to authorize the System Board to approve all contracts for the purchase of equipment, supplies, materials or services, including professional and managerial services, for the Cook County Health and Hospitals System, which would, in the absence of this interim rule, require approval by the Board of Commissioners pursuant to the Cook County Code of Ordinances, Article IV, Procurement and Contracts; provided, however, that all other provisions of Article IV shall apply to the Cook County Health and Hospitals System. THE MOTION CARRIED UNANIMOUSLY.**

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Motion to receive report from Stephen Martin, PhD, MPH, Chief Operating Officer, Cook County Department of Public Health, regarding Case Management Program Service Reduction.

Dr. Martin presented the report regarding Case Management Program Service Reduction.

Director Muñoz asked Dr. Martin how many people the program serves and what jurisdiction the Department of Public Health covers.

Dr. Martin responded that the Department covers suburban Cook County, and that the program has 186,000 interactions annually, with roughly ten interactions per case.

Director Ansell asked what would be the impact on clientele in transition.

Dr. Martin responded that the Department contacted various potential funding entities to secure replacement funding for the grant losses, but their attempts were unsuccessful. The Department is beginning to work with the Illinois Department of Human Services to develop a plan on how to transition the clients to community-based organizations such as CEDA, Aunt Martha's and Chicago Family Health. He added that if the County's Ambulatory system was fully operating, they could move clients into that system and the system could get additional reimbursement for which the Department is not eligible. The Department will do its best to make the transition as smooth as possible for the clientele, and will continue to do its case management for high-risk mothers and babies, which is statutorily the Department's responsibility.

Director Ansell stated that it looked like a two to three million dollar financial impact this year to end this program.



NEW BUSINESS (continued)

Dr. Martin responded that the two to three million dollars referenced in the report is an estimate that is the result of collective bargaining agreement obligations relating to the displacement or layoffs of public health nurses, health advocates and clerks due to this program reduction. These dollars over a four to five month period allows the Department to give notice and to move those individuals that they could to different positions in the system. He added that the Department is currently working without a contract; they did not recently execute the contract with the Illinois Department of Human Services for this program due to the possibility that the service reductions will take place.

Director Lyne asked if Dr. Martin was requesting the Board to approve the process of winding down the program, which is necessitated by the cost versus payment.

Dr. Martin responded affirmatively.

**Director Lyne, seconded by Director Greenspan, moved to approve the request to begin the process of winding down the Case Management Program.**

Dr. Martin informed that Board that there were three components to the item. First, he was there to inform and update the Board on the status, and upon the Board's action of receiving and filing the report that would give him the Board's necessary approval of his recommendations to begin the service reduction plan. Secondly, the staffing and infrastructure changes that would need to take place as a result of the service reduction necessitates the action of consideration by the Board to support the financial part that will be affected by this reduction through the County budget process. He added that the Department currently operates through roughly 62% outside funding and 38% County funding. Thirdly, the action of consideration by the Board to support the financial part related to impersonal costs, or operations that will be affected by this action, is also requested.

Chairman Batts read the following recommended System Board action from Dr. Martin's presentation, to be considered by the Board:

Recommended System Board Action

- To approve this service reduction plan immediately recommended by the Cook County Department of Public Health management team. With each delay, the costs will be passed on to the County.
- To approve in the FY 2009 budget for the Cook County Department of Public Health to shift only finance positions to the Cook County Department of Public Health corporate budget that were formerly supported by the Federal Case Management Program. Many of these finance positions were subsidized by the indirect cost charge to the Federal Case Management Program contract. Without these personnel, the Cook County Department of Public Health will not be able to support its remaining forty grants which generate over \$20 million.

NEW BUSINESS (continued)

Director Ansell was in support of the first recommended action. As to the second, he requested that the Bureau Chief Operating Officer prepare an assessment of it along with the other needs of the Department and bring back to the Board for their review. A recommendation after full review could be made by the Board.

Director Greenspan added that it would also be helpful to understand how the Department measures the effectiveness of the interventions and what options exist for clientele, such as other agencies providing the services.

Director Ramirez asked for more information on the wind-down costs and potential impact to the staff. He also asked that potential staffing impacts be included in the information provided to the Board for items in the future.

Dr. Martin responded that there were one hundred individuals paid directly by the program, including nurses, health advocates and clerks. The nurses and some clerks will be able to be absorbed, but roughly eighty individuals would be laid off without additional funding, not including financial individuals.

**Director Lyne, seconded by Director Greenspan, moved to approve the service reduction plan immediately recommended in the report by the Cook County Department of Public Health management team. THE MOTION CARRIED. Director Ramirez voted present.**

Chairman Batts indicated that bullet point number two, which contained recommendations that may require further action, should be reviewed in the Finance Committee.

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CONTRACTS AND PROCUREMENT

Ms. Reidy informed the Board that contracts and procurement items appearing on the System Board agendas for approval would not be appearing before the County Board. The only Health System items that are expected to appear for approval before the County Board are those related to appointment of medical staff until the System Board has its committees in place.

Mr. Small stated that those bills and claims that need authorization to pay are also expected to appear on the County Board's July 22, 2008 Agenda.

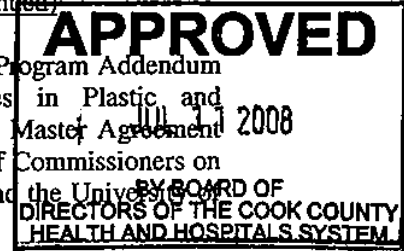
Secretary DeLeon added that there may be items that appear on the County Board agendas that impact the Health System, such as those related to leases and capital planning.

Chairman Batts stated that the System Board should be made aware of these types of items prior to the County Board's consideration of them, and should receive a short report after the County Board considers them.

The Board returned to the consideration of Contracts and Procurements.

CONTRACTS AND PROCUREMENT (continued)

Requesting authorization to enter into and execute the new Program Addendum for post graduate (PG) residents for clinical services in Plastic and Reconstructive Surgery, as per the Cooperative Educational Master Agreement (CEMA) Contract No. 05-43-527, authorized by the Board of Commissioners on March 1, 2005 between Stroger Hospital of Cook County and the University of Illinois at Chicago Medical School, Chicago, Illinois.



The Program Addendum will combine the academic and clinical resources of the University of Illinois at Chicago Medical School to the educational and training experience of Stroger Hospital of Cook County. Pursuant to this Program Addendum, the University of Illinois at Chicago Medical, will provide 1.33 FTE post graduate residents in the clinical practice of Plastic Surgery and Burn Surgery to gain training and education. This agreement benefits the hospital by supplementing and enhancing required clinical services to the hospital's patients by subspecialists, we would not otherwise be able to recruit. It also affords us the many benefits of collaborating with an academic partner, as described in the Master Affiliation Agreement.

In addition, Stroger Hospital of Cook County receives reimbursement from the Center for Medicare and Medicaid Services as a Teaching Hospital with an approved Graduate Medical Education Program in the amount of \$24,713.00 for each Resident. Therefore, based upon the estimated fiscal impact of \$105,020.00 less \$32,868.29 of projected revenue, the net estimated fiscal impact is \$72,151.71.

Estimated Fiscal Impact: \$105,020.00 (FY 2008: \$32,168.00 and FY 2009: \$72,852.00). Estimated Medicare Reimbursement potential offset amount: \$32,868.29 (1.33 residents). Contract Period: July 1, 2008 through June 30, 2009. Requisition No. 88970506. (897-272 Account).

Approval of this item would commit Fiscal Year 2008 funds and future year funds.

Mr. Small introduced the Medical Director of Stroger Hospital of Cook County, Dr. Maurice Lemon. Dr. Lemon is the principal interface point on graduate medical education with the System's partners.

Dr. Lemon provided the members with a brief overview of the System's relationships with its academic partners.

Director Butler, seconded by Director Lyne, moved to approve the request for authorization to enter into and execute the new Program Addendum. **THE MOTION CARRIED.**

**Directors Greenspan and Muñoz recused themselves and voted PRESENT.**

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CONTRACTS AND PROCUREMENT (continued)

**APPROVED**

Requesting authorization to enter into and execute the new Program Addendum for post graduate (PG) residents for clinical services in Otolaryngology Surgery, as per the Cooperative Educational Master Agreement (CEMA) Contract No. 06-41-561, authorized by the Board of Commissioners on June 5, 2006 between Stroger Hospital of Cook County and the Northwestern University Faculty Foundation, Chicago, Illinois, the not for profit faculty Northwestern University Medical Center, Chicago, Illinois.

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The Program Addendum will combine the academic and clinical resources of the Northwestern Faculty to the educational and training experience of Stroger Hospital of Cook County. Pursuant to this Program Addendum, Northwestern University Faculty Foundation will provide 0.70 FTE equivalent physicians in Otolaryngology for faculty position coverage, supervision of residents, teaching and clinical patient care services at the Hospital. This agreement benefits the hospital by supplementing and enhancing required clinical services in Otolaryngology at Stroger Hospital of Cook County and Oak Forest Hospital of Cook County that previously were not available for our patients. It also affords us the many benefits of collaborating with an academic partner, as described in the Master Affiliation Agreement.

Estimated Fiscal Impact: \$195,000.00. (FY 2008: \$65,000.00 and FY 2009: \$130,000.00). Contract period: July 1, 2008 through June 30, 2009. Requisition No. 88970511. (897-272 Account).

Approval of this item would commit Fiscal Year 2008 funds and future year funds.

**Director Ansell, seconded by Director Butler, moved to approve the authorization to enter into and execute the new Program Addendum. THE MOTION CARRIED UNANIMOUSLY.**

Requesting authorization to enter into a contract with Suburban Primary Health Care Council, Westchester, Illinois, to provide medical care to financially eligible suburban Cook County residents.

Reason: The Access to Care Program is the only program of its kind, providing primary health care to medically indigent residents of suburban Cook County through a network of physicians. This request will allow services for approximately 2,866 clients. Suburban Primary Health Care Council is a private not-for-profit consortium of the Department of Public Health, Community and Economic Development Association of Cook County, Inc. (CEDA) and the Northwest Suburban Cook County Health Care Taskforce.

**APPROVED**

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CONTRACTS AND PROCUREMENT (continued)

Estimated Fiscal Impact: \$2,000,000.00. Contract period: December 1, 2007 through November 30, 2008. (890-260 Account). Requisition No. 88900520.

Approval of this item would commit Fiscal Year 2008 funds.

Victoria Bigelow, President of the Suburban Primary Health Care Council, provided the members with an overview and responded to Directors' questions related to the Access to Care Program.

Director Muñoz, seconded by Director Golden, moved to approve the request for authorization to enter into the contract. **THE MOTION CARRIED.**

Director Carvalho voted **PRESENT.**

Requesting authorization to increase by \$150,000.00, Contract No. 07-53-218 Rebid from Cavalry Fire Protection Services, LLC, Franklin Park, Illinois, for maintenance and repair of the fire sprinkler system for Provident Hospital of Cook County.

Board approved	\$297,852.00
amount 10-02-07:	
Increase requested:	<u>150,000.00</u>
Adjusted amount:	\$447,852.00

Reason: The increase of the above referenced contract is required to perform an emergency, unanticipated repair to the fire sprinkler system. We have been notified by the Illinois Department of Public Health (IDPH) that we are non-compliant with a Life Safety code regarding sprinkler system configuration and resulting annunciation to water flow associated with a design flaw, which has only recently been identified. Due to the time constraints and possible repercussions, it is imperative we address this issue immediately. The sense of urgency is necessary in order to submit evidence of a corrective action plan to IDPH by September 8, 2008. Our current contractor has provided a cost quotation to correct this; however, it exceeds the current value of the contract. The expiration date of the current contract is October 1, 2010.

Estimated Fiscal Impact: \$150,000.00. (890-450 Account).

Approval of this item would commit Fiscal Year 2008 funds.

Sidney Thomas, Chief Operating Officer of Provident Hospital of Cook County, provided a brief overview of the contract increase request.

**APPROVED**

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CONTRACTS AND PROCUREMENT (continued)

Director Butler, seconded by Director Greenspan, moved to approve the request for authorization to increase the contract. **THE MOTION CARRIED.**

Director Carvalho voted **PRESENT.**

Requesting authorization to extend for (4) days, Contract No. 05-72-220 with Ambulance Transportation, Inc., Tinley Park, Illinois, to provide ambulance transportation services for the Ambulatory and Community Health Network of Cook County, Cermak Health Services of Cook County, Oak Forest Hospital of Cook County, Provident Hospital of Cook County and the Ruth M. Rothstein Core Center.

Reason: This request is necessary to utilize available funds during the interim period from expiration of existing contract on July 17, 2008 to the award and execution of the new contract on July 22, 2008. Approximately \$1,072,913.00 remains on this contract for the Ambulatory and Community Health Network of Cook County; \$395,670.00 for Cermak Health Services of Cook County; \$84,350.00 for Oak Forest Hospital of Cook County; \$136,669.00 for Provident Hospital of Cook County; and \$1,000.00 for the Ruth M. Rothstein Core Center. The expiration date of the current contract is July 17, 2008.

Estimated Fiscal Impact: None. Contract extension: July 18, 2008 through July 21, 2008.

Director Butler, seconded by Director Lyne, moved to approve the request for authorization to extend the contract. **THE MOTION CARRIED UNANIMOUSLY.**

Requesting authorization to increase by \$66,250.00, Purchase Order No. 159357 with Excel Answering Services, Chicago, Illinois, for telephone answering services.

Original Purchase Order amount 10-26-07:	\$24,900.00
Increase requested:	<u>66,250.00</u>
Adjusted amount:	\$91,150.00

Reason: This service is provided so that there is seven (7) day, twenty-four (24) hour, answering service availability for patients to contact their physician or physician on call. This request is to pay outstanding invoices for services rendered from March 1, 2008 through June 30, 2008, and to extend the purchase order through October 31, 2008 to allow continuation of services during the rebid of Contract No. 07-85-379. The bids are scheduled to open on July 17, (continued)

**APPROVED**

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CONTRACTS AND PROCUREMENT (continued)

...ion, sufficient time is necessary for implementation of a new answering service system that requires installation of correct identifier numbers for each Ambulatory Clinics, a separate telephone line for ambulance service for the Obstetrics patients, as well as creation of a new phone tree for all Ambulatory and Community Health Network Clinic.

Estimated Fiscal Impact: \$66,250.00. (893-268 Account).

Approval of this item would commit Fiscal Year 2008 funds.

Director Butler asked Cook County Purchasing Agent Carmen Triche-Colvin to explain why a contract increase that would essentially bring the total to triple the original amount was necessary.

Ms. Triche-Colvin explained the background on the contract and the reason for the increase request. She stated that in the previous year, the previous vendor had gone into default and an emergency contract had been entered into. She added that delays in receiving information were also experienced during the bidding process.

**Director Ansell, seconded by Director O'Donnell, moved to approve the request for authorization to increase and extend the purchase order. THE MOTION CARRIED UNANIMOUSLY.**

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Requesting authorization to advertise for bids for MRI services.

Contract period: December 3, 2008 through December 2, 2009. (898-260 Account). Requisition No. 98980007.

Approval of this item would commit Fiscal Year 2009 funds.

**Director Ansell, seconded by Director Butler, moved to approve the request for authorization to advertise for bids. THE MOTION CARRIED UNANIMOUSLY.**

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Requesting authorization to enter into a Cooperative Educational Master Agreement (CEMA) with Northwestern Institute of Health and Technology, Chicago, Illinois. The purpose of the Cooperative Educational Master Agreement is to set forth arrangements between the County of Cook and Northwestern Institute of Health and Technology, whereby, Stroger Hospital of Cook County will provide a training site for the students seeking a degree or certification in one or more medical or health profession.

**APPROVED**

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CONTRACTS AND PROCUREMENT (continued)

completion of the clinical training program, students are eligible to sit for licensing exams. After passing the exams, the students can be recruited to fill the County vacancies at the hospital. This is an excellent recruitment tool in that the new graduates are familiar with the County affiliates.

Estimated Fiscal Impact: None. Contract period: September 1, 2008 through August 31, 2012. Requisition No. 88970514.

**Director Muñoz, seconded by Director Lyne, moved to approve the request for authorization to enter into the Cooperative Educational Master Agreement. THE MOTION CARRIED UNANIMOUSLY.**

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Requesting authorization to advertise for bids for extra corporeal shock-wave lithotripsy services with provided equipment for the Department of Surgery, Division of Urology.

Contract period: October 7, 2008 through October 6, 2010. (897-278 Account). Requisition No. 88970531.

Approval of this item would commit Fiscal Year 2008 and future year funds.

**Director Butler, seconded by Director Ansell, moved to approve the request for authorization to advertise for bids. THE MOTION CARRIED UNANIMOUSLY.**

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Requesting authorization to advertise for bids for testing of secondary fire suppression systems, fire pumps and fire extinguishers and for monitoring of fire alarm systems for the Department of Professional Affairs, Division of Building and Grounds.

Contract period: October 1, 2008 through September 30, 2011. (890-449 Account). Requisition No. 88900534.

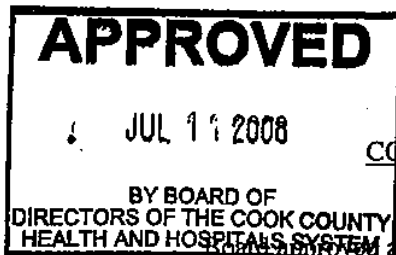
Approval of this item would commit Fiscal Year 2008 and future year funds.

**Director Butler, seconded by Director Ansell, moved to approve the request for authorization to advertise for bids. THE MOTION CARRIED UNANIMOUSLY.**

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Requesting authorization to increase by \$98,000.00 and extend from June 21, 2008 through August 31, 2008, Contract No. 05-73-269 with Beckman Coulter, Inc., Miami, Florida, for the purchase of reagents and supplies with vendor provided analytic flow cytometer system and sample preparation system for the determination of human immunodeficiency virus (HIV) and leukemia/lymphoma cells for the Department of Pathology, Division of Immunology.



CONTRACTS AND PROCUREMENT (continued)

Board approved amount 06-21-05:	\$1,273,964.40
Increase requested:	<u>98,000.00</u>
Adjusted amount:	\$1,381,964.40

Reason: This request is necessary to meet and maintain testing of samples received for human immunodeficiency virus (HIV) and leukemia/lymphoma cells identification during the execution, implementation, performance of correlation studies and training of personnel for the new contract requested for bureau-wide laboratory testing procedures. The expiration date of the current contract was June 20, 2008.

Estimated Fiscal Impact: \$98,000.00. Contract extension: June 21, 2008 through August 31, 2008. (897-365 Account).

Approval of this item would commit Fiscal Year 2008 funds.

**Director Butler, seconded by Director Ansell, moved to approve the request for authorization to increase and extend the contract. THE MOTION CARRIED UNANIMOUSLY.**

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Requesting authorization to increase by \$77,000.00 and extend for three (3) months, Contract No. 04-72-693 with Northwestern Pharmaceutical & Supply Corporation, Lincolnwood, Illinois, for the purchase of reagents and consumable supplies for vendor provided chemistry analyzers.

Board approved amount 09-21-04:	\$1,472,087.10
Previous increase approved 09-18-07:	92,000.00
Previous increase approved 02-20-08:	81,500.00
This increase requested:	<u>77,000.00</u>
Adjusted amount:	\$1,722,587.10

Reason: This request enables John H. Stroger, Jr. Hospital's Biochemistry Laboratory to maintain the testing of patient blood samples. The extension will provide the needed time to prepare specifications, receive and evaluate bids, award contract, and train staff and implement the chemistry instrumentation. The bureau-wide laboratory consolidation will achieve economies of scale and standardization. It will enable the John H. Stroger Jr. Hospital Laboratory to be the "reference laboratory" for the health system. Currently the laboratory performs over 3 million tests in biochemistry yearly and after consolidation, the test volume will be over 6 million tests annually. The expiration date of the current contract is August 31, 2008.

**APPROVED**

JUL 11 2008

BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM.

CONTRACTS AND PROCUREMENT (continued)

Estimated Fiscal Impact: \$77,000.00. Contract extension: September 1, 2008

through February 28, 2009 November 30, 2008. (897-365 Account).

Approval of this item would commit Fiscal Year 2008 funds.

**Director Butler, seconded by Director Lyne, moved to approve the request for authorization to increase and extend the contract, as amended. THE MOTION CARRIED UNANIMOUSLY.**

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Requesting authorization to renew Contract No. 05-43-598 with Rush University Medical Center, Chicago, Illinois, for the Toxikon Consortium Medical Educational Affiliation Agreement between Stroger Hospital of Cook County, Rush University Medical Center f/k/a Rush-Presbyterian-St. Luke's Medical Center, Chicago, Illinois, the Board of Trustees of the University of Illinois, Chicago, Illinois, and the Metropolitan Chicago Healthcare Council, Chicago Hospital Council, Chicago, Illinois, to allow each facility participation in the Toxikon Fellowship Program in Medical Toxicology and related clinical and clinical training program.

Reason: The Hospital is requesting to exercise the option to renew the agreement for a one-year term. The Toxikon Fellowship Program in Medical Toxicology shall be recognized as a Fellowship Program sponsored by the County through Stroger Hospital of Cook County and which is affiliated with the University of Illinois, Rush Medical College and the Illinois Poison Center. Residents in toxicology and programs affiliated with the toxikon consortium will continue to utilize the Cook County Bureau of Health Services affiliates for the clinical component of their respective programs.

Estimated Fiscal Impact: None. Contract period: July 1, 2008 through June 30, 2009.

**Director Lyne, seconded by Director Muñoz, moved to approve the request for authorization to renew the contract, as amended. THE MOTION CARRIED.**

**Director Ansell voted PRESENT.**

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PERSONNEL MATTERS

Personnel matters concerning the recruitment of an interim Chief Executive Officer and interim Chief Medical Officer for the CCHHS and status of plans to find a permanent Chief Executive Officer and Chief Medical Officer for the CCHHS.

PERSONNEL MATTERS (continued)

Director Ansell, seconded by Director Butler, moved to recess the regular session and convene into executive session to discuss personnel matters, pursuant to the Illinois Open Meetings Act, 5 ILCS 120/2(c)(1), et seq., which permits closed meetings for consideration of "the appointment, employment, compensation, discipline, performance, or dismissal of specific employees of the public body or legal counsel for the public body or against legal counsel for the public body to determine its validity". **THE MOTION CARRIED UNANIMOUSLY.**

Director Lyne, seconded by Director Butler, moved to adjourn the executive session and convene into regular session. **THE MOTION CARRIED UNANIMOUSLY.**

Director Ansell asked Secretary DeLeon to provide to the Directors the procedures necessary to call a committee meeting.

Secretary DeLeon responded that he would electronically mail the information to the Directors. He added that there were some issues relating to the recording of the meetings, specifically with transport and set up of the audio recording equipment.

Director Carvalho pointed out that under the Open Meetings Act, only closed sessions were required to be recorded.

Chairman Batts asked Secretary DeLeon to call upon the registered public speakers.

Secretary DeLeon stated that there were none.

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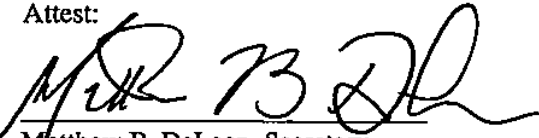
ADJOURNMENT

Director Muñoz, seconded by Director Lyne, moved to adjourn. **THE MOTION CARRIED UNANIMOUSLY AND THE MEETING ADJOURNED.**

Respectfully submitted,  
Board of Directors of the  
Cook County Health and Hospitals System

  
Mr. Warren L. Batts, Chairman

Attest:

  
Matthew B. DeLeon, Secretary

\*\*The audio recording for this meeting is available from the Office of the Secretary to the Board,  
118 North Clark Street, Room 567, Chicago, Illinois 60602